

Guiding Philosophy and Values Constitution



Guiding
Philosophy
Vision

LEADERSHIP

We will build our leadership and mentor people over long periods of time. We will nurture and grow teams of leaders that are integrated with our values. We will look externally to fill key positions when the skills are not in house.

CULTURE

Our culture is strong and resilient and goes beyond any individual or team. We support each other in living our values and actively maintaining and upholding them. We will create a culture where people want to come and work with us.

PEOPLE

We bring our whole selves to work and are always looking for ways to develop and grow both professionally and personally. We place equal value on the alignment of values, character, skills and experience in our

company. We aspire to liberate the potential of our people by providing opportunities to excel. We want our people to have a happy life.

FINANCIAL SECURITY

We need to make ourselves financially secure and durable throughout different economic circumstances. We want to be financially resourceful enough to allow us to innovate. Our own financial security means we can provide the best outcomes for all stakeholders

STAKEHOLDERS

We will work to sustain our relationships with all stakeholders to achieve a win-win outcome. We partner with organisations that are aligned to our culture and values.

OWNERSHIP

We will build a company that will, in perpetuity, contribute to the

financial security of all involved. We want to explore opportunities for employee ownership or investment.

ARCHITECTURE

Our design allows us to be agile and flexible to the ever changing demands of the market and gives everyone in our business a clear understanding of the how and why we do things. This architecture maximises efficiency ensuring our organisation is resilient and sustainable for the long term.

PRODUCT

We have a constant focus on the innovation and improvement of our service offering and develop a culture of innovation. We constantly research to stay at the forefront of quality patient care.

OBJECTIVE

To provide our service to as many people as want access to it.

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Purpose

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To provide a safe, high quality specialised community health service which gives the best possible treatment experience for patients & their families through flexible and individualised care.

Be Bold

We look for opportunities, be they internal within our company or external in the broader community, to innovate health service delivery and improve outcomes for all stakeholders. We passionately embrace disruption and look to challenge the status quo, where change is needed for the better good. Being bold means having the courage to take risks, being willing to push boundaries and being accountable for the outcome.

- Do I get excited by new possibilities and opportunities?
- Am I open to challenging how things are done?
- Am I willing to take educated risks?
- Am I taking risks that I haven't applied due diligence to?
- Do I feel comfortable with the risks?

Be Flexible

- Our work culture is built upon the fundamental philosophy of personal responsibility, including being responsible for the standard and completion of work. We encourage people to be adaptable, not rigid, within their roles at work as well as flexible in the completion of their dayto-day activities.
- We believe that work is one of the many integral aspects of life. So, when you are faced with challenges in other parts of your life (family, health etc.), we would like to support you through them.
- We recognise that it is difficult to apply oneself to work when challenged with difficult events.

The following are examples where we will support on a day-to-day basis flexible work arrangements for our employees:

 E-commuting (working from home), when appropriate.

- Attending school functions and flexibility with your life style.
- As a health service we are also flexible in both our business practises and in how we provide care to our patients and their families. This flexibility allows us to be responsive to the needs of all our stakeholders.

- Am I prepared to pitch in and help my colleagues out?
- Do I manage my work in a professional manner i.e. completing what needs to be done to a high standard?
- Do I feel comfortable about attending to personal matters, when time allows?
- Am I proud that I get to be there for my family at important times?
- Am I willing to go the "extra mile"?

Take Care

- We encourage and support our employees to take care:
 - ✓ of themselves
 - ✓ of our patients
 - ✓ of their colleagues
- We do this by giving people our time, compassion and kindness. We actively look for the good in others. We realise everyone's experiences are unique and we will not pass judgement, rather we will listen and support.
- We acknowledge that everyone should feel free to find someone to vent to (within chemo@home) so that they can deal with their frustration. Communication (verbal or written) should always be directed at the problem not the person. We will always treat all people with respect, and never use intimidating or aggressive language or actions.

 Our company is our work home. As such, we will all take personal responsibility for the quality of our work and the reputation and financial success of the company.

- Do I take time and make the effort to understand other peoples experiences and circumstances, without passing judgment?
- Am I aware of my own prejudices and preconceived ideas and how they affect my actions and responses
- Do I have someone I feel comfortable venting with when faced with a highly frustrating situation?
- Do I take responsibility for my actions?

Foster **Relationships**

Developing and maintaining positive relationships is central to the success of our company. We are authentic, genuine and honest in our relationships as this builds trust in us and our company. We support all individuals and foster relationships in a way that allows people to reach their full potential while working for the common good of all. We encourage active listening, sharing and collaborative decision-making to develop respectful, open and robust relationships.

- Do my actions help to build and enhance positive relationships?
- Am I being authentic and honest with people?
- Do we allow for diversity of opinion and continue to work collaboratively with others?
- Is my intent to create community or is it to position myself?
- Did I keep my word? If I said I'd do something, did I do it?

Be **Professional**

- We strive for excellence in all that we do, and our reputation as leaders in the field means we all must continually learn, improve and evaluate our contribution.
- In being consistent, honest and acting with integrity, we will present ourselves authentically. By doing the right thing, having integrity, we recognise that others are more likely to respect and trust us.
- We take personal accountability for our decisions and actions and how these reflect on the company. We do this by upholding the company's values, having the courage to make difficult decisions and admitting our mistakes.

- Am I proud of the standard of the work I'm doing?
- What learning, training or mentoring have I undertaken to improve mine or others work?
- Do I let the expectations or opinions of others stop me from doing what I know is right?
- Do I stand by my opinions and decisions?
- Do I admit my mistakes so I can learn from them and do better next time?

Be Innovative

- It is imperative the we understand the changing community expectations for health care delivery as well as the clinical, economic and political landscape of health care so we can be flexible and nimble in providing services which offer real solutions.
- We actively look for opportunities to improve the way health care services are delivered. Innovation is encouraged through lifelong learning, research, feed-back from all stakeholders and the freedom to discuss and try new ideas.
- Be inquisitive and question the way things are done with a child-like curiosity and an open mind.

- Have I invested time in understanding the issues that affect the delivery of health care?
- Do I look for ways to improve what we are doing?
- Do I encourage and accept feed-back on how to improve?
- Do I feel comfortable contributing new ideas?
- Do I ask why?

Be Commercially Aware

- We aim to provide high-quality health care services to as many people who would like access to our services as possible. To do this we must be financially successful.
- Through an awareness of health care costs, we offer competitive services and remain commercially viable.
- It is also essential to the resilience in the longer term of our business model to remain financially astute to the effect of funding changes in the health care environment.
- It is important that any financial arrangements or commercial interests we enter into are with people and companies who are aligned with and respect our values.

- Do you know how much it costs to deliver our services?
- Do you take personal responsibility for looking after the companies resources so there is no unnecessary wastage, breakage or loss?
- Do you understand why it is important to be aware of the commercial aspects of health care delivery?
- Do you build sustainable, healthy and profitable business relationships?



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